

Balmer Lawrie Investments Limited

CIN: L65999WB2001GOI093759

Registered Office – 21, Netaji Subhas Road, Kolkata - 700001

Telephone No. – 033 2222 5227

Email – lahoti.a@balmerlawrie.com

Website – www.blinv.com

NOTICE OF THE 25th ANNUAL GENERAL MEETING

NOTICE is hereby given that the 25th Annual General Meeting (“AGM”) of the Members of Balmer Lawrie Investments Limited will be held on Monday, 21st September, 2026, at 4:00 P.M. IST through Two- way Video Conferencing (“VC”) or Other Audio- Visual Means (“OAVM”) to transact the following businesses. The venue of the meeting shall be deemed to be the Registered Office of the Company.

ORDINARY BUSINESS:

1. **To consider and adopt the Audited Financial Statements of the Company (both Standalone and Consolidated) for the Financial Year ended on 31st March, 2026 together with the Reports of the Board of Directors and Auditors thereon and other statements attached thereto along with the Comments of Comptroller and Auditor General of India thereon and in this connection to pass the following Ordinary Resolution:**

“**RESOLVED THAT** the Audited Financial Statements of the Company (both Standalone and Consolidated) for the Financial Year ended on 31st March, 2026 together with the Reports of the Board of Directors and Auditors thereon and other statements attached thereto along with the Comments of Comptroller and Auditor General of India thereon, be and are hereby considered and adopted.”

2. **To declare final dividend for the Financial Year ended on 31st March, 2026 and in this connection to pass the following Ordinary Resolution:**

“**RESOLVED THAT** in accordance with the recommendation of the Board of Directors, final dividend at the rate of Rs. 2.27/- (Rupees Two and Paise Twenty Seven only) per Equity Share for the Financial Year ended on 31st March, 2026 be and is hereby declared on 22,19,72,690 Equity Shares of the Company, each of the paid-up value of Re.1/- (Rupee One only) and the same be paid out of the profits of the Company for the Financial Year ended on 31st March, 2026.”

3. **To appoint a Director in place of Shri Saurav Dutta (DIN:10042140), a Director who retires by rotation and being eligible, offers himself for re-appointment and in this connection to pass the following Ordinary Resolution:**

“**RESOLVED THAT** Shri Saurav Dutta (DIN: 10042140), a Director retiring by rotation at this Annual General Meeting of the Company and being eligible seeks re-appointment, be and is hereby re-appointed as a Director of the Company, whose period of office shall be subject to retirement by rotation.”

4. **To fix remuneration of the Statutory Auditors of the Company for the Financial Year 2026-27 and in this connection to pass the following Ordinary Resolution:**

“**RESOLVED THAT** pursuant to Section 142 and other applicable provisions of the Companies Act, 2013, the Board of Directors of the Company be and are hereby authorized to determine the amount of remuneration payable to the Statutory Auditors of the Company, as and when appointed by the Comptroller & Auditor General of India under Section 139(5) and other applicable provisions of the Companies Act, 2013 including reimbursement of out-of-pocket expenses, if any, incurred by the said Auditors in connection with the audit of Annual Accounts of the Company for the Financial Year 2026-27.”

SPECIAL BUSINESS:

The items of Special Business as appearing under Item Nos. 5 & 6 below, are considered to be unavoidable by the Board of Directors of the Company and hence, the Members are requested to consider and, if thought fit, to pass the following Ordinary Resolutions:

5. Appointment of Shri Aditya Shekhar Singh (DIN:11606166) as Government Nominee Director and fixation of terms of his appointment:

“RESOLVED THAT pursuant to the applicable provisions of the Companies Act, 2013 read with allied Rules, applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, applicable provisions of the Articles of Association of the Company, in line with the recommendation of the Nomination and Remuneration Committee and the letter bearing reference No. CA-31022/1/2021-CA-PNG (37493) dated 4th August, 2026 received from the Ministry of Petroleum and Natural Gas, Government of India, ('Administrative Ministry') and the Company having received a notice in writing from a Member proposing his candidature for the office of Director, approval be and is hereby accorded for appointment of Shri Aditya Shekhar Singh (DIN:11606166) as a Government Nominee Director of the Company with effect from 13th August, 2026 for a period of three years from the date of nomination i.e. 4th August, 2026 on co-terminus basis or until further orders from the Administrative Ministry, whichever is earliest and whose period of office shall be subject to retirement of Directors by rotation and on such terms and conditions as contained in the aforesaid letter received from the Administrative Ministry and any further instructions from the Administrative Ministry.”

6. Appointment of Shri Romon Sebastian Louis (DIN:08710802) as Government Nominee Director and fixation of terms of his appointment:

“RESOLVED THAT pursuant to the applicable provisions of the Companies Act, 2013 read with allied Rules, applicable provisions of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, applicable provisions of the Articles of Association of the Company, in line with the recommendation of the Nomination and Remuneration Committee and the letter bearing reference No. CA-31022/ 1/2021-CA-PNG (37493) dated 4th August, 2026 received from the Ministry of Petroleum and Natural Gas, Government of India, ('Administrative Ministry') and the Company having received a notice in writing from a Member proposing his candidature for the office of Director, approval be and is hereby accorded for appointment of Shri Romon Sebastian Louis, (DIN:08710802) as a Government Nominee Director of the Company with effect from 13th August, 2026 for a period of three years from the date of nomination i.e. 4th August, 2026 on co-terminus basis or until further orders from the Administrative Ministry, whichever is earliest and whose period of office shall be subject to retirement of Directors by rotation and on such terms and conditions as contained in the aforesaid letter received from the Administrative Ministry and any further instructions from the Administrative Ministry.”

Registered Office:

21, Netaji Subhas Road
Kolkata - 700 001

Date: 13th August, 2026

Place: Kolkata

By Order of the Board of Directors

Balmer Lawrie Investments Limited

Abhishek Lahoti

Company Secretary and Compliance Officer

ACS No.: 25141

NOTES

1. As per para 3 and para 4 of Ministry of Corporate Affairs ("MCA") General Circular No. 20/2020 dated 5th May, 2020 read with sub para 3-A of General Circular No. 14/2020 dated 8th April, 2020, sub para (i) A of General Circular No. 17/2020 dated 13th April, 2020 read with General Circular No. 03/2025 dated 22nd September, 2025 ("the MCA Circulars"), this AGM is scheduled to be held through VC/OAVM and voting for items to be transacted in the Notice of this AGM shall be only carried out through remote electronic voting process or electronic voting during the AGM. Hence, physical attendance of the Members is not required at the AGM.
2. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of Securities and Exchange Board of India (SEBI) (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the Listing Regulations') (as amended) and the MCA Circulars, the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has appointed Central Depository Services (India) Limited ("CDSL") for facilitating voting through electronic means as the authorized e-voting agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.
3. The Annual Report for the Financial Year 2025-26 and the Notice of the 25th AGM (including e-voting instructions) are being sent electronically to the members whose e-mail addresses are registered with the Company/ Depository Participant(s). Further, pursuant to Regulation 36(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a letter providing the web-link, including the exact path, where the complete details of the Annual Report of the Company for the Financial Year 2025-26 is available, is also being sent to the Shareholders, whose e-mail addresses are not registered with the Company/Depository Participant(s). Additionally, hard copy of the Annual Report will be sent to the Members, who request for the same in writing. The Notice calling the AGM and the Annual Report will also be available on the Company's website at www.blinv.com and accessible on the website of the Stock Exchange i.e. BSE Limited at www.bseindia.com. Additionally, the Notice of 25th AGM shall also be available on the website of CDSL (agency for providing the e-voting facility) at www.evotingindia.com.
4. The cut-off date for ascertaining the Members who would be entitled to cast their vote electronically is Monday, 14th September, 2026 (end of day).
5. Pursuant to the provisions of the Companies Act, 2013, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. However, as per the MCA Circulars and the Listing Regulations the facility to appoint proxy to attend and cast vote on behalf of the Members shall not be available for this AGM as the AGM is being held through VC/OAVM and the physical attendance of Members at the AGM has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence, the Proxy Form and Attendance Slip including route map are not annexed to this Notice.
6. Non Individual shareholders (i.e. other than HUF, NRI, etc.) may refer the relevant paras mentioned in the shareholders instructions for e-voting and joining meeting. The Body Corporates are entitled to appoint Authorised Representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting as per MCA Circulars. Pursuant to Sections 112 and 113 of the Companies Act, 2013, corporate members are requested to send a certified copy of Board Resolution/ Authority letter together with attested Specimen Signature(s) of the duly authorised representative(s) to the scrutinizer by email at: kothari.navin@yahoo.com with a copy marked to helpdesk.evoting@cdslindia.com authorising their representative to attend the AGM through VC/OAVM and vote on their behalf.
7. The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
8. The Members can start joining the AGM through VC/OAVM 30 minutes before the scheduled time of the commencement of the Meeting by following the procedure mentioned in this Notice. The facility of participation at the AGM through VC/OAVM will be made available to atleast 1000 members on first come first serve basis.

This will not include large Shareholders (i.e. Shareholder's holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairperson(s) of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors, etc. who are allowed to attend the AGM without restriction on account of first come first serve basis.

9. The recorded transcript of the AGM shall also be made available on the website of the Company at www.blinv.com as soon as possible after the AGM is concluded.
10. Those members who register themselves as speaker will only be allowed to express views/ask questions during the AGM. Members who would like to express their views or ask questions during the AGM may register themselves as a speaker by sending their request from their registered e-mail address mentioning their name, DP ID and Client ID/folio number, PAN, mobile number at lahoti.a@balmerlawrie.com on or before Monday, 14th September, 2026.
11. Members seeking any information with regard to any items provided in the AGM Notice including the Annual Accounts and any queries relating to the business/operations of the Company are requested to write to the Company mentioning their name, DP ID and Client ID number/ folio number and mobile number on or before Monday, 14th September, 2026 (end of day) at lahoti.a@balmerlawrie.com and responses to such queries will be appropriately addressed by the Chairman of the meeting. Due to technical reasons, the length of a question may possibly be limited to a certain number of characters. However, the number of questions a Member or its authorized representative can submit will not be affected thereby. The Management, at its due discretion, will decide, whether it will answer the questions. It can summarize questions and select meaningful questions, in the interest of the other Members.
12. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company or Depositories of any change in KYC particulars or demise of the holder as soon as possible. Members are also advised not to leave their demat account(s) dormant for long. Periodic Statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
13. In terms of Sections 139, 142 and other applicable provisions of the Companies Act, 2013, though the Statutory Auditors of a Government Company are appointed by the Comptroller & Auditor General of India, the remuneration of the Statutory Auditors is fixed at the General Meeting or in such manner as may be determined therein. Therefore, an item on fixation of remuneration of the Statutory Auditors of the Company for the Financial Year 2026-27 has been included in the Notice of the AGM under item no. 4 of the Ordinary Business which requires passing of Resolution by simple majority.
14. As per the provisions of Clause 3.A.II. of the General Circular No. 20/2020 dated 5th May, 2020 read with General Circular No. 03/2025 dated 22nd September, 2025 issued by the Ministry of Corporate Affairs, the matters of Special Business as appearing at Item Nos. 5 & 6 of the accompanying Notice are considered to be unavoidable by the Board and hence, forms part of this Notice.
15. The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 relating to the matters of Special Business in respect of Item Nos. 5 & 6, to be transacted at the AGM of the Company are annexed hereto. All documents referred in the notice of the AGM and the Explanatory Statement including the Statutory Registers shall be available electronically for inspection by the Members upto the date of the AGM. Members seeking to inspect such documents can send an email to lahoti.a@balmerlawrie.com
16. Brief particulars of the Directors proposed to be re-appointed/appointed as mandated under Regulation 36(3) of Listing Regulations and in terms of Para 1.2.5 of Secretarial Standard on General Meetings (SS-2) is annexed hereto and forms part of this Notice.
17. In case of joint holders, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company shall be entitled to vote at the AGM. Several executors or administrators of a deceased member in whose name any share is registered shall for the purpose of Article 84 of Articles of Association of the Company be deemed to be Members registered jointly in respect thereof.
18. The Board of Directors at its Meeting held on 21st May, 2026 had recommended a final dividend of Rs. 2.27/- (Rupees Two and Paise Twenty Seven Only) per Equity Share of the face value of Rs.1/- each, fully paid-up. If the final dividend as recommended by the Board of Directors is declared at the AGM, dividend shall be

paid, subject to deduction of applicable income-tax at source, wherever applicable, to those Members of the Company who are holding shares of the Company as on the Record Date i.e. Monday, 14th September, 2026 (end of day) within the statutory time limit of 30 days from the date of such declaration in such mode as prescribed under Securities and Exchange Board of India (SEBI) Master Circular bearing reference no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6th February, 2026.

19. Non-resident Indian members are requested to inform M/s. MUFG Intime India Private Limited ("MUFG"), Registrar and Share Transfer Agent of the Company immediately about:
 - a. Change in their residential status on return to India for permanent settlement.
 - b. Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.

Instructions on Tax Deductible at Source on Dividend:

20. As per provisions of the Income Tax Act, 2025, as amended by and read with the provisions of the Finance Act, 2026 with effect from 1st April, 2026, dividend declared and paid by the Company is taxable in the hands of shareholders and the Company is required to deduct tax at source (TDS) from dividend paid to the shareholders at the applicable rates specified under Section 393(1) of the Income Tax Act, 2025. In order to enable determination of the applicable TDS rate, Members are requested to submit the relevant documents on or before Thursday, 10th September, 2026 (end of day).

For Resident Shareholders:

A. Where, the Permanent Account Number (PAN) is available and is valid:

- i. Tax shall be deducted at source in accordance with the provisions of Section 393(1) of the Income Tax Act, 2025 at the rate of 10% (subject to change) on the amount of dividend payable.
- ii. No tax shall be deducted in the case of a resident individual shareholder, if:
 - a. the amount of such dividend in aggregate paid or likely to be paid during the Financial Year does not exceed Rs. 10,000/-; or
 - b. The shareholder provides duly signed Form 121 (as applicable) not later than Thursday, 10th September, 2026 (end of day) to MUFG, provided that all the prescribed eligibility conditions are met.

B. Where the PAN is either not available or is invalid, tax shall be deducted at the prescribed rate or at the rate of 20% (subject to change), whichever is higher as per Section 397(2) of the Income Tax Act, 2025. Shareholders may also submit any other documents to MUFG as prescribed under the Income Tax Act, 2025 to claim a lower/ Nil withholding tax as per Section 395 of the Income Tax Act, 2025.

Also, shareholders who are required to link their Aadhaar number with their PAN in terms of the provisions of Section 262 of the Income Tax Act, 2025, it is advisable to link their PAN with Aadhaar in order to avoid higher rate of TDS. Also, please note that the Company will be relying on the information verified from the functionality or facility available on the Income Tax website for ascertaining the income tax compliance for whom higher rate of TDS shall be applicable under Section 397(2) of the Income Tax Act, 2025.

So, TDS Rates applicable to Resident Shareholder: -

Shareholders having valid PAN	10% or as notified by the Government of India
Shareholders not having PAN / valid PAN / PAN not linked with Aadhaar, as applicable	20% or as notified by the Government of India

The Resident Non-Individual Members i.e. Insurance companies, Mutual Funds and Alternative Investment Fund (AIF) established in India and Non-Resident Non-Individual Members i.e. Foreign Institutional Investors and Foreign Portfolio Investors may alternatively submit the relevant forms/declarations/ documents through their respective custodian, who is registered on NSDL platform on or before the aforesaid timeline.

For Non-Resident Shareholders:

- i. Tax is required to be deducted in accordance with the provisions of the Income Tax Act, 2025 at applicable rates in force. As per relevant provisions, tax shall be deducted at the rate of 20% (plus applicable surcharge and cess) on the amount of dividend payable.
- ii. As per the provisions of the Income Tax Act, 2025, the non-resident shareholder may have an option to be governed by the provisions of the Double Tax Avoidance Treaty (DTAA) between India and the country of tax residence of the shareholder, if such DTAA provisions are more beneficial to them. To avail the DTAA benefits, the non-resident shareholder shall furnish the following documents by not later than Thursday, 10th September, 2026 (end of day) to MUFG, the RTA of the Company:
 - a. Self-attested copy of PAN, if allotted by the Indian Income Tax Authorities;
 - b. Self-attested Tax Residency Certificate issued by the tax authorities of the country of which shareholder is a resident, evidencing and certifying shareholder's tax residency status during the Financial Year 2026-27;
 - c. Completed and duly signed Self-Declaration in Form 41;
 - d. Self-declaration in the prescribed format certifying on the following points:
 - i. Shareholder is and will continue to remain a tax resident of the country of its residence during the Financial Year 2026-27;
 - ii. Shareholder is eligible to claim the beneficial DTAA rate for the purposes of tax withholding on dividend declared by the Company;
 - iii. Shareholder has no reason to believe that its claim for the benefits of the DTAA is impaired in any manner;
 - iv. Shareholder is the ultimate beneficial owner of its shareholding in the Company and dividend receivable from the Company; and
 - v. Shareholder does not have a taxable presence or a permanent establishment in India during the Financial Year 2026-27.
- iii. The Company is not obligated to apply the beneficial DTAA rates at the time of tax deduction/withholding on dividend amounts. Application of beneficial DTAA Rate shall depend upon the completeness and satisfactory review by the Company of the documents submitted by Non-Resident shareholder.
- iv. Non-resident institutional shareholders being Foreign Institutional Investor/Foreign Portfolio Investor (FII/FPI), TDS will be applicable under Section 393(2) of the Income Tax Act, 2025 at the rate of 20% or as per the rate in any applicable Double Tax Avoidance Agreement (tax treaty) on submission of documents as mentioned above, whichever is lower, on the amount of dividend payable.
- v. If certificate under Section 395 of the Income Tax Act, 2025 is obtained by Non-resident shareholders for lower/Nil withholding of taxes, rate specified in the said certificate shall be considered based on submission of self-attested copy of the same.

For All Shareholders

- The Members are requested to update their PAN, if required with the Company's RTA: MUFG (in case of shares held in physical mode) and with the depositories (in case of shares held in demat mode).
- In accordance with Rule 37BA of Income Tax Rules, 2026, where shares are held by intermediaries/stockbrokers, then such intermediaries/ stockbrokers can provide requisite declarations and the details of such beneficial shareholders along with self-declaration that the shareholders are the beneficial owners to the RTA on or before Thursday, 10th September, 2026 (end of day).
- Hence, the TDS will be applied by the Company on the PAN of the beneficial shareholders.
- If there is any change in the above information, you are requested to update your records such as tax residential status, Permanent Account Number and register your e-mail address, mobile number and

other details with your relevant depositories through your depository participants, in case you are holding shares in dematerialized form and if you are holding shares in physical mode, you are requested to furnish details to the Company's RTA, MUFG. Please also note that in order to claim credit of TDS deducted by Balmer Lawrie Investments Limited, it is mandatory to have valid PAN updated in your depository's register. The Company shall not be held liable for unavailability of TDS credit due to invalid/incorrect PAN available in depository's record. The Company is obligated to deduct tax at source based on the records available with RTA and no request will be entertained for revision of TDS return.

- Also, in the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided by the Shareholder(s), such Shareholder(s) will be responsible to indemnify the Company and also provide the Company with all information/documents and co-operation in any appellate proceedings.
- Also note that this communication shall not be treated as an advice from the Company. Shareholders should obtain tax advice related to their tax matters from a tax professional.

Unpaid/Unclaimed dividend:

21. Pursuant to the provisions of the Companies Act, 2013 read with Rules made thereunder (as amended), any money transferred to the Unpaid Dividend Account of a Company which remains unpaid or unclaimed for a period of seven years from the date of such transfer shall be transferred by the Company along with interest accrued (if any) thereon to 'Investor Education and Protection Fund' (IEPF) constituted by the Central Government. Accordingly, the Company had during Financial Year 2025-26 transferred Rs.34,53,672/- to IEPF which were belonging to the Members whose dividends were unpaid/unclaimed for the Financial Year 2017-18. Pursuant to the provisions of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), all the shares of the Company on which dividend has been unpaid or unclaimed for seven consecutive years or more are required to be transferred to IEPF. Accordingly, the Company had transferred 47,690 Equity Shares of the Paid-up Value of Rs.1/- each belonging to 94 Members to IEPF within the prescribed time limit.
22. Members are requested to note that the unclaimed dividend amount for the Financial Year ended on 31st March, 2019 (declared and paid in 2019) will be due for transfer to IEPF on 25th October, 2026. All the shares in respect of which dividend has not been claimed for 7 consecutive years or more shall be transferred by the Company to IEPF as per the provisions of Section 124(6) of the Companies Act, 2013 and the allied Rules.
23. Further, pursuant to provisions of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), the Company has uploaded details of unpaid and unclaimed dividend amounts lying with the Company as on 31st March, 2025 on its website at www.blinv.com and also on the website of the IEPF Authority. The said details as on 31st March, 2026 shall be uploaded after the AGM within the time stipulated as per the said rule.
24. Further, Members are requested to note that in respect of dividend and shares transferred to IEPF, Members are entitled to claim the same from IEPF Authority by submitting an online application in the prescribed Form IEPF- 5 available on the website www.mca.gov.in and sending a physical copy of the same duly signed by the claimant along with the requisite documents enumerated in Form IEPF-5 to the Nodal Officer of the Company at the Registered Office of the Company for verification of his/her claim.

The details of the Nodal Officer of the Company for IEPF are as under:

- a.Name of Nodal Officer:- Shri Abhishek Lahoti, Company Secretary and Compliance Officer
- b.Address: Balmer Lawrie Investments Limited, 21, Netaji Subhas Road, Kolkata-700 001
- c. E-mail ID: lahoti.a@balmerlawrie.com

The claimants are advised to follow the process of claim stated in circular dated 20th August, 2024 issued by the IEPF Authority in this regard read with Rule 7 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended) to acquire the letter in their favour indicating his/her entitlement to the shares from the Company before filling the claim with the IEPF authority.

25. SEBI vide its Master Circular bearing reference no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6th February 2026 had prescribed the common and simplified norms for processing investor's service request by RTAs and norms for furnishing PAN, KYC details and Nomination. As per the said Master Circular for RTAs, the security holder(s) whose folio(s) do not have PAN, Contact Details, Bank Account Details and Specimen Signature updated, shall be eligible:

- a. To lodge grievance or avail any service request from the RTA only after furnishing PAN and KYC details.
- b. For any payment including dividend, interest or redemption payment in respect of such folios, only through electronic mode with effect from 1st April, 2024 upon complying with the above requirements.

Further, all existing investors are encouraged, in their own interest, to provide 'choice of nomination' for ensuring smooth transmission of securities held by them. The formats for providing Nomination and Opting-out of Nomination in case of Demat Account are provided as Annexure-35 and Annexure-36, respectively in aforesaid SEBI Master Circular.

The said Circular can be accessed at

https://www.sebi.gov.in/web/?file=https://www.sebi.gov.in/sebi_data/attachdocs/feb-2026/1770374720586.pdf#page=1&zoom=page-width,-15,842

Members holding securities in physical mode, inter-alia, for registering/updating the KYC details and for the processing of various service requests are requested to kindly refer to the requisite forms stipulated in the aforesaid Master Circular. Accordingly, the shareholders are requested to kindly submit the requisite documents in the prescribed formats to the RTA.

As per Regulation 40(1)(a) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), requests for effecting transfer of securities in physical form shall not be processed unless the securities are held in the dematerialised form with a depository. Further, SEBI vide its Master Circular bearing reference no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6th February 2026 had mandated Listed Companies to issue securities for the following investor service requests only in dematerialised form:

- (i) Issue of duplicate securities certificate;
- (ii) Claim from unclaimed suspense account;
- (iii) Renewal/exchange of securities certificate;
- (iv) Endorsement;
- (v) Sub-division/splitting of securities certificate;
- (vi) Consolidation of securities certificates/folios;
- (vii) Transmission; and
- (viii) Transposition.

In view of the above, Members are requested to consider dematerializing their shares held in physical form.

Further, SEBI vide its Circular No. HO/38/13/11(2)2026-MIRSD-POD/I/3750/2026 dated 30th January 2026, has decided to open another special window for a period of one year from 5th February 2026 to 4th February 2027 to facilitate transfer and dematerialisation of physical shares of the Company which were sold/purchased prior to 1st April, 2019. Further details are available on the website of the Company at <https://www.blinv.com/admin/uploads/Opening%20of%20Special%20Window.pdf>. We strongly recommend the concerned shareholders to take advantage of the same.

26. Members are requested to submit their investor service requests at the earliest to **M/s. MUFG Intime India Private Limited**, Unit-Balmer Lawrie Investments Limited, the Registrar and Share Transfer Agent (RTA) of the Company in the prescribed format at:

Operations Office
Rasoi Court, 5 th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001 Phone No. – 033 40116700 Email: investor.helpdesk@in.mpms.mufg.com

It may be noted that the particulars of the shareholder as on the cut-off date shall be taken into consideration for the purpose of providing investor services and entitlements.

Members are further requested:

- a. To note that Members who are holding Shares in dematerialized form, the Bank particulars registered with their respective Depository Participants (DPs) will be used by the Company for electronic credit/dispatch of dividend. The Company or its RTA cannot act on any request received directly from the Members holding Shares in dematerialized form for any change of bank particulars or bank mandates. Such changes are to be advised by the Members concerned to their respective DPs.
 - b. To quote the ledger Folio or Client ID and DP ID numbers in all communications addressed either to the Company or to RTA.
27. Members who hold Shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to write to the Company's RTA, enclosing their Share Certificates to enable the Company to consolidate their holdings into a single folio.
 28. In accordance with the provisions of Section 136 of the Companies Act, 2013, the Audited Accounts of its subsidiary is placed on the website of the Company at www.blinv.com. Additionally, the Company will provide a copy of separate Audited Financial Statements in respect of its subsidiary Company to any shareholder of the Company on making requisition in writing to the Company Secretary at the Registered Office of the Company or at the office of Company's RTA.
 29. Green initiative: The Members of the Company who have not registered their e-mail address/mobile number with the Company are requested to register their e-mail address/mobile number at the earliest for receiving all communications including Annual Report, Notices, etc. from the Company electronically.
 30. Any person who is not a Member as on the cut-off date should treat this Notice for information only.
 31. Any person, who becomes a Member of the Company after the dispatch of the Notice and holding shares as on cut-off day i.e., Monday, 14th September, 2026 (end of day), may obtain the login ID and password by sending a request at investor.helpdesk@in.mpms.mufg.com. However, if he/she is already registered with NSDL or CDSL may kindly follow the instructions for e-voting stated in subsequent paras.
 32. Shri Navin Kothari, Proprietor of M/s. N. K & Associates, Company Secretaries (Membership No. FCS 5935 and Certificate of Practice no. 3725) has been appointed as the Scrutinizer by the Board to scrutinize remote e-voting process before the AGM as well as e-voting at the AGM in a fair and transparent manner.
 33. The Chairman shall at the AGM, after the end of discussion on the resolutions on which voting is to be held, allow voting by use of e- voting system for all those Members who are present at the AGM through VC/ OAVM but have not cast their votes by availing the remote e-voting facility.
 34. The Scrutinizer shall immediately after the conclusion of voting at the AGM, unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall submit within two working days of the conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
 35. The Results will be declared within two working days of the conclusion of AGM. The Results declared along with the Report of the Scrutinizer shall be placed on the website of the Company www.blinv.com and on the website of CDSL at www.evotingindia.com immediately after the declaration of Result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the BSE Limited, where the Equity shares of the Company are listed.

THE INSTRUCTIONS FOR SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

The remote e-voting period begins on Thursday, 17th September, 2026 at 09:00 A.M. and ends on Sunday, 20th September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by CDSL for voting thereafter. The Members whose names appear in the Register of Members/Beneficial Owners as on the cut-off date i.e. Monday, 14th September, 2026 (end of day), may cast their vote electronically. The voting right of shareholders

shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Monday, 14th September, 2026 (end of day).

Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 2: Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The voting period begins on Thursday, 17th September, 2026 at 09:00 A.M. and ends on Sunday, 20th September, 2026 at 05:00 P.M. During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Monday, 14th September, 2026 (end of day) may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting.
- (iii) In terms of Section 108 of the Companies Act, 2013 read with the Rule 20 of the Companies (Management and Administration) Rules, 2014, pursuant to Section VI – C of Securities and Exchange Board of India (SEBI) Master Circular bearing reference no. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 issued on 11th July 2023 (last updated on 30th January 2026) and Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

Step 1 : Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of SEBI Master Circular bearing reference no. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 issued on 11th July 2023 (last updated on 30th January 2026) on e-voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-voting facility.

Pursuant to abovesaid SEBI Circular, Login method for e-voting and joining virtual meetings for Individual shareholders holding securities in Demat mode CDSL/NSDL is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsi website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at cdsi website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders holding securities in demat mode with NSDL Depository	1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under 'IDeAS' section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on "Access to e-Voting" under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select "Register Online for IDeAS "Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReq.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting 4) For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Type of shareholders	Login Method
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at : 022 - 4886 7000 and 022 - 2499 7000

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (v) Login method for e-Voting and joining virtual meetings for Physical shareholders and shareholders other than individual holding in Demat form.
 - 1) The shareholders should log on to the e-voting website www.evotingindia.com.
 - 2) Click on "Shareholders" module.
 - 3) Now enter your User ID
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
 - 4) Next enter the Image Verification as displayed and Click on Login.
 - 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
 - 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat.
PAN	Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. If both the details are not recorded with the depository or company, please enter the member id / folio number in the Dividend Bank details field.

- (vi) After entering these details appropriately, click on "SUBMIT" tab.
- (vii) Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company

on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

- (viii) For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- (ix) Click on the EVSN 260818004 for the relevant “Balmer Lawrie Investments Limited” on which you choose to vote.
- (x) On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/ NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- (xi) Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- (xii) After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- (xiii) Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- (xiv) You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.
- (xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- (xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.
- (xvii) Additional Facility for Non – Individual Shareholders and Custodians –For Remote Voting only.
 - Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
 - Alternatively, Non Individual shareholders are required mandatory to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer Shri Navin Kothari, Practicing Company Secretary at kothari.navin@yahoo.com and to the Company at the e-mail address viz; lahoti.a@balmerlawrie.com, if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

INSTRUCTIONS FOR SHAREHOLDERS ATTENDING THE AGM/EGM THROUGH VC/OAVM & E-VOTING DURING MEETING ARE AS UNDER:

1. The procedure for attending meeting & e-Voting on the day of the AGM/ EGM is same as the instructions mentioned above for e-voting.
2. The link for VC/OAVM to attend meeting will be available where the EVSN 260818004 of Company will be displayed after successful login as per the instructions mentioned above for e-voting.

Shareholders who have voted through Remote e-Voting will be eligible to attend the meeting. However, they

will not be eligible to vote at the AGM/EGM.

3. Shareholders are encouraged to join the Meeting through Laptops / IPads for better experience.
4. Further shareholders will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
5. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
6. Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker by sending their request in advance on or before Monday, 14th September, 2026 (end of day) mentioning their name, demat account number/folio number, email id, mobile number at lahoti.a@balmerlawrie.com. The shareholders who do not wish to speak during the AGM but have queries may send their queries in advance on or before Monday, 14th September, 2026 (end of day) mentioning their name, demat account number/folio number, email id, mobile number at lahoti.a@balmerlawrie.com. These queries will be replied to by the company suitably by email.
7. Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ask questions during the meeting.
8. Only those shareholders, who are present in the AGM/EGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the EGM/AGM.
9. If any Votes are cast by the shareholders through the e-voting available during the EGM/AGM and if the same shareholders have not participated in the meeting through VC/OAVM facility, then the votes cast by such shareholders may be considered invalid as the facility of e-voting during the meeting is available only to the shareholders attending the meeting.

PROCESS FOR THOSE SHAREHOLDERS WHOSE EMAIL/MOBILE NO. ARE NOT REGISTERED WITH THE COMPANY/DEPOSITORIES.

Physical Holding	Based on Master Circular bearing reference no. HO/38/13/(4)2026-MIRSD-POD/I/4298/2026 dated 6th February 2026, all holders of securities in physical folio in listed companies are required to furnish PAN, Nomination, Contact details, Bank A/c details and Specimen signature for their corresponding folio numbers. Accordingly, all holders of physical securities in listed companies are requested to, inter-alia, register the postal address with PIN for their corresponding folio numbers. It shall be mandatory for the security holders to provide mobile number. Moreover, to avail online services, the security holders can register e-mail ID. Holder can register/update the contact details through submitting the requisite ISR form along with the supporting documents. Form ISR-1 can be obtained by following the link: https://www.blinv.com/admin/uploads/Point_1.pdf ISR Form(s) and the supporting documents can be provided by any one of the following modes: a) Through 'In Person Verification' (IPV): the authorized person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or b) Through hard copies which are self-attested, which can be shared on the address below: <table border="1"> <tr> <td>Name</td><td>M/s. MUFG Intime India Private Limited</td></tr> <tr> <td>Address</td><td>Rasoi Court, 5th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001</td></tr> </table>	Name	M/s. MUFG Intime India Private Limited	Address	Rasoi Court, 5 th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001
Name	M/s. MUFG Intime India Private Limited				
Address	Rasoi Court, 5 th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001				

	or Detailed FAQ can be found on the link: https://web.in.mpms.mufig.com/admin/DownloadFiles/SEBI%20FAQ%20Investor%20Service%20Requests%20procecssed%20by%20RTAs.pdf Bank account details (Bank and Branch name, bank account number, IFS code) All holders of physical securities in listed companies shall register the bank account details for their corresponding folio numbers. Upon processing of request for registration/updation of bank details through Form ISR – 1, the RTA shall, suo-moto, generate request to the Company's bankers to pay electronically, all the moneys of / payments to the holder that were previously unclaimed / unsuccessful.
Demat Holding	Please contact your Depository Participant (DP) and register your email address and bank account details in your demat account, as per the process advised by your DP.

If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, AVP (CDSL), Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 [Forming Part of the Notice to the Members] and additional information as required under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') and Para 1.2.5 of Secretarial Standard on General Meetings ("SS-2")

Item No. 5: Appointment of Shri Aditya Shekhar Singh, (DIN:11606166) as Government Nominee Director and fixation of terms of his appointment:

Pursuant to the direction of the Ministry of Petroleum and Natural Gas, Government of India ('Administrative Ministry') vide letter bearing reference no. CA-31022/1/2021-CA-PNG(37493) dated 4th August, 2026 ('Nomination Letter') and in line with the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company had appointed Shri Aditya Shekhar Singh (DIN:11606166) as a Non-Executive, Additional Director with the designation of Government Nominee Director of the Company with effect from 13th August, 2026 upto the next General Meeting as per the applicable provisions of the Companies Act, 2013 and allied Rules, the Listing Regulations, other applicable statutes, the Articles of Association of the Company and on such terms and conditions as mentioned in the Nomination Letter.

The Company being a Public Sector Company, is seeking the approval of the shareholders at the AGM pursuant to second proviso to Regulation 17(1C)(a) of the Listing Regulations.

The Company has received from Shri Aditya Shekhar Singh, Form DIR-2 consent to act as a Director and also Form DIR-8 confirming that he is eligible to be appointed as Director as prescribed under the Companies (Appointment and Qualification of Directors) Rules, 2014. The Company has also received a declaration from Shri Aditya Shekhar Singh stating that he is not debarred from holding the office of Director by virtue of any SEBI order or any other such authority. Further, the Company and its Nomination and Remuneration Committee has verified that Shri Aditya Shekhar Singh is not debarred from holding office of Director by virtue of any SEBI order or any other such authority.

The Company has received a valid notice of candidature from a Member as per the provision of Section 160 of the Companies Act, 2013, proposing the appointment of Shri Aditya Shekhar Singh as a Government Nominee Director of the Company whose period of office as Director shall be subject to determination by retirement of directors by rotation. If approved, Shri Aditya Shekhar Singh would continue to act as a Government Nominee Director of the Company with effect from 13th August, 2026 for a period of three years from the date of nomination i.e. 4th August, 2026 on co-terminus basis or until further orders, whichever is earliest.

Except Shri Aditya Shekhar Singh, being the proposed appointee, none of the Directors or Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise in this Ordinary Resolution.

The particulars of Shri Aditya Shekhar Singh, disclosures as required under Regulation 36(3) of the Listing Regulations and SS-2 are annexed to this Notice. The brief resume of Shri Aditya Shekhar Singh is given in the Report on Corporate Governance, forming Annexure to the Board's Report.

The Board of Directors recommend the Ordinary Resolution for your approval.

Item No. 6: Appointment of Shri Romon Sebastian Louis (DIN:08710802) as Government Nominee Director and fixation of terms of his appointment:

Pursuant to the direction of the Ministry of Petroleum and Natural Gas, Government of India ('Administrative Ministry') vide letter bearing reference no. CA-31022/1/2021-CA-PNG(37493) dated 4th August, 2026 ('Nomination Letter') and in line with the recommendation of the Nomination and Remuneration Committee, the Board of Directors of the Company had appointed Shri Romon Sebastian Louis (DIN:08710802) as a Non-Executive, Additional Director with the designation of Government Nominee Director of the Company with effect from 13th August, 2026 upto the next General Meeting as per the applicable provisions of the Companies Act, 2013 and allied Rules, the Listing Regulations, other applicable statutes, the Articles of Association of the Company and on such terms and conditions as mentioned in the Nomination Letter.

The Company being a Public Sector Company, is seeking the approval of the shareholders at the AGM pursuant to second proviso to Regulation 17(1C)(a) of the Listing Regulations.

The Company has received from Shri Romon Sebastian Louis, Form DIR-2 consent to act as a Director and also Form DIR-8 confirming that he is eligible to be appointed as Director as prescribed under the Companies (Appointment and Qualification of Directors) Rules, 2014. The Company has also received a declaration from Shri Romon Sebastian Louis stating that he is not debarred from holding the office of Director by virtue of any SEBI order or any other such authority. Further, the Company and its Nomination and Remuneration Committee has verified that Shri Romon Sebastian Louis is not debarred from holding office of Director by virtue of any SEBI order or any other such authority.

The Company has received a valid notice of candidature from a Member as per the provision of Section 160 of the Companies Act, 2013, proposing the appointment of Shri Romon Sebastian Louis as a Government Nominee Director of the Company whose period of office as Director shall be subject to determination by retirement of directors by rotation. If approved, Shri Romon Sebastian Louis would continue to act as a Government Nominee Director of the Company with effect from 13th August, 2026 for a period of three years from the date of nomination i.e. 4th August, 2026 on co-terminus basis or until further orders, whichever is earliest.

Except Shri Romon Sebastian Louis, being the proposed appointee, none of the Directors or Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise in this Ordinary Resolution.

The particulars of Shri Romon Sebastian Louis, disclosures as required under Regulation 36(3) of the Listing Regulations and SS-2 are annexed to this Notice. The brief resume of Shri Romon Sebastian Louis is given in the Report on Corporate Governance, forming Annexure to the Board's Report.

The Board of Directors recommend the Ordinary Resolution for your approval.

The particulars of the Director who are proposed to be re-appointed/appointed at the 25th Annual General Meeting to be held on Monday, 21st September, 2026 as required under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and para 1.2.5 of Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India are given below:

Particulars	Shri Romon Sebastian Louis Government Nominee Director (DIN:08710802)	Shri Aditya Shekhar Singh Government Nominee Director (DIN:11606166)	Shri Saurav Dutta* Non-Executive Director (Ex-Officio) (DIN:10042140)
Date of Birth	22 nd November, 1972	22 nd June, 1971	7 th March, 1968
Date of first Appointment on the Board of Balmer Lawrie Investments Limited	13 th August, 2026	13 th August, 2026	14 th February, 2023
Date of appointment / last re-appointment at the Annual General Meeting	Not Applicable	Not Applicable	26 th September, 2024
Qualifications	Bachelor of Commerce, Post graduate degree in Marketing & Sales Management	Master of Management Studies (MMS) in Finance & HR Management	Shri Saurav Dutta is a qualified Chartered Accountant and Company Secretary
Brief resume of director/Nature of Expertise in Specific Functional areas (including experience)	Shri Romon Sebastian Louis has been associated with Balmer Lawrie & Co. Ltd. for nearly three decades, having joined the organization in 1998 at Chennai. He holds a Postgraduate degree in Marketing & Sales Management and a Bachelor's degree in Commerce. Over the course of his distinguished 31-years career, Shri Romon Sebastian Louis has consistently delivered outstanding performance across various roles. He has gained deep expertise and comprehensive industry knowledge in the logistics solutions sector, with a strong emphasis on logistics infrastructure. Shri Romon Sebastian Louis has played a pivotal role in shaping strategic direction, enhancing operational efficiency, and fostering sustainable growth models within the logistics domain. His leadership has been defined by a commitment to innovation, a customer-centric approach, and the delivery of value-driven solutions for stakeholders. Before assuming his current position as Director (Service Businesses),	Shri Aditya Shekhar Singh is presently working as Deputy Secretary (General Coordination & Flagship Program) in Ministry of Petroleum and Natural Gas (MoPNG) and looking after coordination related works in the Ministry along with implementation of procurement policies related to 'Make in India', initiatives of oil & gas CPSEs towards 'Make in India'/'Aatmanirbhar Bharat', matters related to Global Tender Enquiry, MSMEs, Indian Institute of Petroleum Energy (IIPE), Rajiv Gandhi Institute of Petroleum & Technology (RGIPT), Skill Development Initiatives of Ministry, etc. He has about 26 years of rich experience of working in various divisions of the Ministries/ Departments in the Government of India e.g. Ministry of Defence, Department of Financial Services/ Ministry of Finance and Ministry of Minority Affairs in various capacities and worked on operational and work services related matters of Indian Air Force, Agriculture Credit of Public Sector Banks, Banking operations, Debt Recovery Tribunals, Monitoring of NPAs of all Public Sector Banks, scholarship/fellowship and other schemes for minority communities, administrative matters of Haj, etc.	Presently, Shri Saurav Dutta is Director (Finance) and Chief Financial Officer of Balmer Lawrie & Co. Ltd. which is a subsidiary of Balmer Lawrie Investments Limited. Prior to taking over as Director (Finance), he was holding the position of Vice President (Accounts & Finance). He is a seasoned professional with nearly 33 years of experience and has worked in core business areas in both manufacturing and services, Corporate Finance and taxation function and headed the Finance function of a Joint Venture during his tenure at Balmer Lawrie & Co. Ltd. He is also a Non-Executive, Nominee Director in Visakhapatnam Port Logistics Park Limited, which is a Subsidiary of Balmer Lawrie & Co. Ltd.

Particulars	Shri Romon Sebastian Louis Government Nominee Director (DIN:08710802)	Shri Aditya Shekhar Singh Government Nominee Director (DIN:11606166)	Shri Saurav Dutta* Non-Executive Director (Ex-Officio) (DIN:10042140)
	Shri Romon Sebastian Louis served as the Executive Director (Logistics Infrastructure & Cold Chain) at Balmer Lawrie & Co. Ltd. In that role, he was instrumental in steering the Company's logistics infrastructure portfolio and expanding its service offerings in alignment with emerging industry trends. In addition to his current responsibilities, he also serves as a Non-Executive Director on the Board of Visakhapatnam Port Logistics Park Limited, a subsidiary of Balmer Lawrie & Co. Ltd., contributing to the Group's strategic initiatives in port-based logistics and infrastructure development. Shri Romon Sebastian Louis also holds the position of Independent Director on the Board of the Bengal Chamber of Commerce and Industry.	Shri Aditya Shekhar Singh also holds position of an Additional Director in the designation of Non-Executive, Government Nominee Director in Balmer Lawrie & Co. Ltd. (subsidiary company of Balmer Lawrie Investments Limited) with effect from 18th March, 2026. Further he has been nominated as a Government Nominee Director on the Board of Biecco Lawrie Limited by the Ministry of Petroleum and Natural Gas, Government of India vide its letter dated 4th August, 2026.	He also holds position of Commissioner in PT Balmer Lawrie Indonesia, which is a Foreign Joint Venture of Balmer Lawrie & Co. Ltd.
Terms and Conditions of re-appointment/ appointment	As contained in Letter bearing reference No. CA - 3 1 0 2 2 / 1 / 2 0 2 1 - CA - PNG(37493) dated 4 th August, 2026 from the Ministry of Petroleum and Natural Gas, Government of India	As contained in Letter bearing reference No. CA-31022/1/2021-CA-PNG (37493) dated 4 th August, 2026 from the Ministry of Petroleum and Natural Gas, Government of India	As contained in Letters received from the Ministry of Petroleum and Natural Gas, Government of India, bearing the reference nos. P-21014/1/2006-Mkt dated 16 th April, 2010 and CA-31024/1/2021PNG (36607) dated 31 st January, 2023
Details of Remuneration last drawn	Not Applicable	Not Applicable	Not Applicable
Details of Remuneration sought to be paid	No Remuneration or Sitting Fees is paid to the Government Nominee Director.	No Remuneration or Sitting Fees is paid to the Government Nominee Director.	No Remuneration or sitting fees is proposed to be paid to the Director.
No. of meetings of Balmer Lawrie Investments Limited attended during the Financial Year 2025-26	Not Applicable	Not Applicable	5 (Five)
Shareholding of the Director in Balmer Lawrie Investments Limited	Nil	Nil	Nil
Relationship with other Directors, Manager and Key Managerial Personnel of the Company.	None	None	None

Particulars	Romon Sebastian Louis Government Nominee Director (DIN:08710802)	Shri Aditya Shekhar Singh Government Nominee Director (DIN:11606166)	Shri Saurav Dutta* Non-Executive Director (Ex-Officio) (DIN:10042140)
Directorship on the Board of other Companies / offices held in other Companies.	1. Visakhapatnam Port Logistics Park Limited- Non-Executive Director 2. The Bengal Chamber of Commerce and Industry- Independent Director 3. Balmer Lawrie & Co. Ltd. – Whole Time Director, Director (Service Businesses)	1. Balmer Lawrie & Co. Ltd.- Additional, Government Nominee Director 2. Biecco Lawrie Limited – Government Nominee Director nominated by Ministry of Petroleum and Natural Gas vide its letter dated 4 th August, 2026	1. Balmer Lawrie & Co. Ltd. – Whole Time Director, Director (Finance) and Chief Financial Officer 2. Visakhapatnam Port Logistics Park Limited - Non-Executive, Nominee Director (Nominee of Balmer Lawrie & Co. Ltd.) 3. PT Balmer Lawrie Indonesia – Commissioner
Membership/ Chairmanship of Committee(s) of Balmer Lawrie Investments Limited	1. Stakeholders Relationship Committee- Member 2. Corporate Social Responsibility Committee– Chairperson 3. Audit Committee- Member 4. Nomination and Remuneration Committee- Member	1. Audit Committee- Chairperson 2. Nomination and Remuneration Committee- Chairperson 3. Stakeholders Relationship Committee – Member 4. Corporate Social Committee- Member	1. Stakeholders Relationship Committee- Chairperson 2. Corporate Social Responsibility Committee– Member 3. Audit Committee- Member 4. Nomination and Remuneration Committee- Member
Membership/ Chairmanship of Committee(s) of the Board of other Companies	1. Balmer Lawrie & Co. Ltd: a. Stakeholders Relationship Committee- Member b. Risk Management Committee- Member c. Corporate Social Responsibility Committee – Member 2. Visakhapatnam Port Logistics Park Limited: Audit Committee - Member	Balmer Lawrie & Co. Ltd: Nomination and Remuneration Committee - Chairperson	1. Balmer Lawrie & Co. Ltd: a. Audit Committee - Chairperson b. Stakeholders Relationship Committee - Member c. Risk Management Committee – Member 2. Visakhapatnam Port Logistics Park Limited: Audit Committee – Chairperson
Names of Listed entities from which the Director has resigned in the past three years	Nil	Nil	Nil

*Note: Shri Saurav Dutta (DIN:10042140) retires by rotation and being eligible offers himself for re-appointment.

Registered Office:

21, Netaji Subhas Road
Kolkata - 700 001
Date: 13th August, 2026
Place: Kolkata

By Order of the Board of Directors

Balmer Lawrie Investments Ltd.

Abhishek Lahoti

Company Secretary and Compliance Officer

ACS No.: 25141