



Balmer Lawrie Investments Limited

CIN: L65999WB2001GOI093759

Registered Office – 21, Netaji Subhas Road, Kolkata - 700001

Telephone No. – 033 2222 5227

Email – lahoti.a@balmerlawrie.com

Website – www.blinv.com

NOTICE OF THE 24th ANNUAL GENERAL MEETING

NOTICE is hereby given that the **24th Annual General Meeting (“AGM”)** of the Members of Balmer Lawrie Investments Limited will be held on **Tuesday, 23rd September, 2025 at 4:00 P.M.** at **Ghanshyam Das Birla Sabhagar, 29, Ashutosh Choudhry Avenue, Kolkata – 700 019** to transact the following businesses:

ORDINARY BUSINESS:

1. To consider and adopt the Audited Financial Statements of the Company (both Standalone and Consolidated) for the Financial Year ended on 31st March, 2025 together with the Reports of the Board of Directors and Auditors thereon and other statements attached thereto along with the Comments of Comptroller and Auditor General of India thereon and in this connection to pass the following Ordinary Resolution:

“**RESOLVED THAT** the Audited Financial Statements of the Company (both Standalone and Consolidated) for the Financial Year ended on 31st March, 2025 together with the Reports of the Board of Directors and Auditors thereon and other statements attached thereto along with the Comments of Comptroller and Auditor General of India thereon, be and are hereby considered and adopted.”

2. To declare dividend for the Financial Year ended on 31st March, 2025 and in this connection to pass the following Ordinary Resolution:

“**RESOLVED THAT** in accordance with the recommendation of the Board of Directors, dividend at the rate of Rs 4.30/- (Rupees Four and Thirty Paise only) per Equity Share for the Financial Year ended on 31st March, 2025 be and is hereby declared on 22,19,72,690 Equity Shares of the Company, each of the paid-up value of Re.1/- (Rupee One only) and the same be paid out of the profits of the Company for the Financial Year ended on 31st March, 2025.”

3. To appoint a Director in place of Shri Samir Kumar Mohanty (DIN: 10404198), a Director who retires by rotation and being eligible, offers himself for re-appointment and in this connection to pass the following Ordinary Resolution:

“**RESOLVED THAT** Shri Samir Kumar Mohanty (DIN: 10404198), a Director retiring by rotation at this Annual General Meeting of the Company and being eligible seeks re-appointment be and is hereby re-appointed as a Director of the Company, whose period of office shall be subject to retirement by rotation.”

4. To fix the remuneration of the Statutory Auditors of the Company for the Financial Year 2025-26 and in this connection to pass the following Ordinary Resolution:

“**RESOLVED THAT** pursuant to Section 142 and other applicable provisions of the Companies Act, 2013, the Board of Directors of the Company be and are hereby authorized to determine the amount of remuneration payable to the Statutory Auditors of the Company, as and when appointed by the Comptroller & Auditor General of India under Section 139(5) and other applicable provisions of the Companies Act, 2013 including reimbursement of out-of-pocket expenses, if any, incurred by the said Auditors in connection with the audit of Annual Accounts of the Company for the Financial Year 2025-26.”

SPECIAL BUSINESS:

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution**:

5. Appointment of M/s. Minu Tulsian & Co., Company Secretaries, a peer reviewed firm as the Secretarial Auditor of the Company from Financial Year 2025-26 to Financial Year 2029-30:

“**RESOLVED THAT** pursuant to Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 framed thereunder, Regulation

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24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (as amended), other applicable statutory provisions framed in this regard and in line with the recommendation of the Audit Committee and the Board of Directors of the Company, M/s. Minu Tulsian & Co., Company Secretaries, a peer reviewed firm (Peer Review Certificate No.: 1588/2021) be and is hereby appointed as the Secretarial Auditor of the Company for a term of 5 (five) consecutive Financial Years from Financial Year 2025-26 to Financial Year 2029-30 and to furnish a report in Form No. MR-3, for the remuneration as enumerated hereunder:

Sl. No.	Financial Year	Amount (in Rs.) (Exclusive of GST and inclusive of all out of pocket expenses)
1.	2025-26	20,000
2.	2026-27	20,000
3.	2027-28	20,000
4.	2028-29	25,000
5.	2029-30	25,000

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

Registered Office:
21, Netaji Subhas Road
Kolkata - 700 001
Date: 13th August, 2025
Place: Kolkata

By Order of the Board of Directors
Balmer Lawrie Investments Limited
Abhishek Lahoti
Company Secretary and Compliance Officer
ACS 25141

NOTES

1. An Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013 relating to the Special Business in respect of Item No.5, to be transacted at the AGM of the Company is annexed hereto. All documents referred to in the accompanying Notice of the AGM and the Explanatory Statement shall be available for inspection in physical/electronic form at the Registered Office of the Company during the business hours except on holidays, up to the date of the AGM and also at the Meeting venue or any adjournment thereof.
2. Brief particulars of the Director proposed to be re-appointed as mandated under Regulation 36(3) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') and in terms of Para 1.2.5 of Secretarial Standard on General Meetings ('SS-2') is annexed hereto and forms part of the Notice.
3. **PROXIES: A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIM AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.**
4. Instrument appointing proxy (Form No. MGT-11) shall be in writing and be duly filled, stamped and signed by the appointer or his attorney duly authorised in writing or where the appointer is a Body Corporate, it should be supported by an appropriate resolution/authority, as applicable issued on behalf of the appointing organisation. The instrument appointing the proxy, in order to be valid and effective must be deposited at the Registered Office of the Company, duly filled, stamped and signed, not less than 48 (Forty-Eight) hours before the scheduled time of commencement of the AGM i.e. on or before Sunday, 21st September, 2025, 4:00 P.M.
5. Pursuant to the provisions of Section 105 of the Companies Act, 2013 read with Rule 19 of the Companies (Management and Administration) Rules, 2014 and Para 6.1 of SS-2, a person can act as proxy on behalf of Members not exceeding 50 (fifty) and holding in the aggregate not more than 10% (ten per cent) of the total share capital of the Company carrying voting rights. However, a Member holding more than 10% (ten per cent) of the total share capital of the Company carrying voting rights may appoint a single Person as proxy for his/her entire shareholding and such person shall not act as Proxy for any other person or shareholder. The Proxy holder shall prove his identity at the time of attending the AGM. The proxy Form No. MGT-11 has been attached to this Notice.

6. The Annual Report for the Financial Year (FY) 2024-25 and the Notice of the 24th AGM (including e-voting instructions, Attendance Slip, Proxy Form and Route Map) are being sent electronically to the members whose e-mail addresses are registered with the Company/Depository Participant(s). For members who have not registered their e-mail address with the Company/Depository Participant(s), physical copies are being sent through permitted modes. Additionally, hard copy of the Annual Report will be sent to the Members, who request for the same in writing. Pursuant to Regulation 36(1)(b) of Listing Regulations, a letter providing the web – link, including the exact path, where the complete details of the Annual Report of the Company for the FY 2024-25 is available, are also being sent to the Shareholders, whose e-mail id is not registered with the Company/Depository Participant(s). The Notice calling the AGM and the Annual Report is also be available on the Company's website at www.blinv.com and accessible on the website of the Stock Exchange i.e. BSE Limited at www.bseindia.com, where the equity shares of the Company are listed. Additionally, the Notice of 24th AGM shall also be available on the website of Central Depository Services (India) Limited (CDSL) (agency for providing the e-voting facility) at www.evotingindia.com.
7. The cut-off date for ascertaining the Members who would be entitled to attend the AGM and/or cast their vote electronically is **Tuesday, 16th September, 2025 (end of day)**.
8. Further, in terms of Section 113(1) of the Companies Act, 2013, corporate members intending to send their authorized representative(s) to attend the AGM are requested to send a certified copy of their Board Resolution, authorizing their representative to attend and vote at the ensuing AGM. A person authorised by resolution under Section 113(1) of the Companies Act, 2013 shall be entitled to exercise the same rights and powers, including the right to vote by proxy, on behalf of the body corporate, which he/she represents as that body corporate could exercise, if it were an individual member of the Company.
9. Where there are members registered jointly in respect of any share, any one of such persons may vote at the AGM either personally or by proxy in respect of such share, as if he was solely entitled thereto and if more than one of such joint members are present at any meeting either personally or by proxy, then one of the said members so present whose name stands first in the Register of Members in respect of such share shall alone be entitled to vote in respect thereof. Several executors or administrators of a deceased member in whose name any share is registered shall for the purpose of Article 84 of Articles of Association of the Company, be deemed to be Members registered jointly in respect thereof.
10. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013 will be made available for inspection by the members at the AGM venue during the continuance of the meeting.
11. The Board of Directors at its Meeting held on 21st May, 2025 had recommended a dividend of Rs 4.30/- (Rupees Four and Thirty Paise Only) per Equity Share of the face value of Re.1/- each, fully paid-up. If the dividend as recommended by the Board of Directors is declared at the AGM, dividend shall be paid, subject to deduction of applicable income-tax at source, wherever applicable, to those Members of the Company who are holding shares of the Company as on the Record Date i.e. Tuesday, 16th September, 2025 (end of day) within the statutory time limit of 30 days from the date of such declaration in such mode as prescribed under Securities and Exchange Board of India (SEBI) Master Circular bearing reference no. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/91 dated 23rd June, 2025.
12. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company/ Depositories of any change in KYC particulars or demise of a holder as soon as possible. Members are also advised not to leave their demat account(s) dormant for a long period of time. Periodic Statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
13. In terms of Sections 139, 142 and other applicable provisions of the Companies Act, 2013, though the Statutory Auditors of a Government Company are appointed by the Comptroller and Auditor General of India, the remuneration of the Statutory Auditors is fixed at the General Meeting or in such manner as may be determined therein. Therefore, an item on fixation of remuneration of the Statutory Auditors of the Company for the Financial Year 2025-26 has been included in the Notice of the AGM under item no. 4 of the Ordinary Business, which requires passing of Resolution by simple majority.

14. Non-resident Indian members are requested to inform C B Management Services Private Limited (Registrar and Share Transfer Agent of the Company), Kolkata immediately about:

- a. Change in their residential status on return to India for permanent settlement.
- b. Particulars of their bank account maintained in India with complete name, branch, account type, account number and address of the bank with pin code number, if not furnished earlier.

Instructions on Tax Deductible at Source on Dividend:

15. As per provisions of the Income Tax Act, 1961, (as amended) read with the applicable provisions of the Finance Act, 2020 with effect from 1st April, 2020, the dividend declared and paid by the Company is taxable in the hands of shareholders and the Company is required to deduct tax at source (TDS) from dividend paid to the shareholders at the applicable rates specified u/s 194 of the Income Tax Act, 1961. In order to enable determination of the applicable TDS rate, Members are requested to submit the relevant documents on or before Friday, 12th September, 2025 (end of day).

For Resident Shareholders:

A. Where, the Permanent Account Number (PAN) is available and is valid:

- i. Tax shall be deducted at source in accordance with the provisions of Section 194 of the Income Tax Act, 1961 at the rate of 10% (subject to change) on the amount of dividend payable.
- ii. No tax shall be deducted in the case of a resident individual shareholder, if:
 - a. The amount of such dividend in aggregate paid or likely to be paid during the Financial Year does not exceed Rs. 5,000/-; or
 - b. The shareholder provides duly signed Form 15G or Form 15H (as applicable) not later than Friday, 12th September, 2025 (end of day) to the Registrar and Share Transfer Agent of the Company (RTA), provided that all the prescribed eligibility conditions are met.

B. Where the PAN is either not available or is invalid, tax shall be deducted at the prescribed rate or at the rate of 20% (subject to change), whichever is higher as per Section 206AA of the Income Tax Act, 1961. Shareholders may also submit any other documents to the Company's RTA, C B Management Services Private Limited, as prescribed under the Income Tax Act, 1961 to claim a lower/Nil withholding tax as per Section 197 of the Income Tax Act, 1961.

Also, shareholders who are required to link their Aadhaar number with their PAN in terms of the provisions of Section 139AA (2) of the Income Tax Act, 1961, it is advisable to link their PAN with Aadhaar in order to avoid higher rate of TDS. Also, please note that the Company will be relying on the information verified from the functionality or facility available on the Income Tax website for ascertaining the Income Tax compliance for whom higher rate of TDS shall be applicable under Section 206AA or Section 139AA of the Income Tax Act, 1961.

So, TDS Rates applicable to Resident Shareholder:

Shareholders having valid PAN	10% or as notified by the Government of India
Shareholders not having PAN/valid PAN/PAN not linked with Aadhaar, as applicable	20% or as notified by the Government of India

The Resident Non-Individual Members i.e. Insurance companies, Mutual Funds and Alternative Investment Fund (AIF) established in India and Non-Resident Non-Individual Members i.e. Foreign Institutional Investors and Foreign Portfolio Investors may alternatively submit the relevant forms/declarations/documents through their respective custodian, who is registered on NSDL platform on or before the aforesaid timeline.

For Non-Resident Shareholders:

- i. Tax is required to be deducted in accordance with the provisions of the Income Tax Act, 1961 at applicable rates in force. As per relevant provisions, tax shall be deducted at the rate of 20% (plus applicable surcharge and cess) on the amount of dividend payable.
- ii. As per the provisions of the Income Tax Act, 1961, the non-resident shareholder may have an option to be governed by the provisions of the Double Tax Avoidance Treaty (DTAA) between India and the country of tax residence of the shareholder, if such DTAA provisions are more beneficial to them. To avail the DTAA benefits, the non-resident shareholder shall furnish the following documents by not later than Friday, 12th September, 2025 (end of day) to the RTA of the Company:

- a. Self-attested copy of PAN, if allotted by the Indian Income Tax Authorities;
- b. Self-attested Tax Residency Certificate issued by the tax authorities of the country of which shareholder is a resident, evidencing and certifying shareholder's tax residency status during the FY 2025-26;
- c. Completed and duly signed Self-Declaration in Form 10F;
- d. Self-declaration in the prescribed format certifying on the following points:
 - i. Shareholder is and will continue to remain a tax resident of the country of its residence during the FY 2025-26;
 - ii. Shareholder is eligible to claim the beneficial DTAA rate for the purposes of tax withholding on dividend declared by the Company;
 - iii. Shareholder has no reason to believe that its claim for the benefits of the DTAA is impaired in any manner;
 - iv. Shareholder is the ultimate beneficial owner of its shareholding in the Company and dividend receivable from the Company; and
 - v. Shareholder does not have a taxable presence or a permanent establishment in India during the FY 2025-26.
- iii. The Company is not obligated to apply the beneficial DTAA rates at the time of tax deduction/withholding on dividend amounts. Application of beneficial DTAA rate shall depend upon the completeness and satisfactory review by the Company of the documents submitted by Non- Resident shareholder.
- iv. Non-resident institutional shareholders being Foreign Institutional Investor/Foreign Portfolio Investor (FII/FPI), TDS will be applicable under Section 196D of the Income Tax Act, 1961 at the rate of 20% or as per the rate in any applicable Double Tax Avoidance Agreement (tax treaty) on submission of documents as mentioned above, whichever is lower, on the amount of dividend payable.
- v. If certificate under Section 197/195 of the Income Tax Act, 1961 is obtained by Non-resident shareholders for lower/Nil withholding of taxes, rate specified in the said certificate shall be considered based on submission of self-attested copy of the same.

For All Shareholders

- The Members are requested to update their PAN, if required with the Company's RTA: C B Management Services Private Limited (in case of shares held in physical mode) and with the depositories (in case of shares held in demat mode).
- In accordance with Rule 37BA of Income Tax Rules, where shares are held by intermediaries/stockbrokers, then such intermediaries/stockbrokers can provide requisite declarations and the details of such beneficial shareholders along with self-declaration that the shareholders are the beneficial owners to the RTA of the Company on or before Friday, 12th September, 2025 (end of day).
Hence, the TDS will be applied by the Company on the PAN of the beneficial shareholders.
- If there is any change in the above information, you are requested to update your records such as tax residential status, PAN and register your e-mail address, mobile number and other details with your relevant depositories through your depository participants in case you are holding shares in dematerialized form and if you are holding shares in physical mode, you are requested to furnish details to the Company's RTA, C B Management Services Private Limited. Please also note that in order to claim credit of TDS deducted by Balmer Lawrie Investments Limited, it is mandatory to have valid PAN updated in your depository's register. **The Company shall not be held liable for unavailability of TDS credit due to invalid/incorrect PAN available in depository's record. The Company is obligated to deduct tax at source based on the records available with RTA and no request will be entertained for revision of TDS return.**
- Also, in the event of any income tax demand (including interest, penalty, etc.) arising from any misrepresentation, inaccuracy or omission of information provided by the Shareholder(s), such Shareholder(s) will be responsible to indemnify the Company and also provide the Company with all information/documents and co-operation in any appellate proceedings.
- Also note that this communication shall not be treated as an advice from the Company. Shareholders should obtain tax advice related to their tax matters from a tax professional.

Unpaid/Unclaimed dividend:

16. Pursuant to the provisions of the Companies Act, 2013 read with Rules framed thereunder (as amended), any money transferred to the Unpaid Dividend Account of a Company, which remains unpaid or unclaimed for a period of seven years from the date of such transfer is required to be transferred by the Company along with interest accrued (if any) thereon to 'Investor Education and Protection Fund' (IEPF) constituted by the Central Government. Accordingly, the Company had during FY 2024-25 transferred Rs. 46,98,613/- (Forty Six Lakhs Ninety Eight Thousand Six Hundred and Thirteen Only) to IEPF which were belonging to the Members whose dividend for the FY 2016-17 was unclaimed for seven years. Pursuant to the provisions of the Companies Act, 2013 read with the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), all the shares of the Company on which dividend has been unpaid or unclaimed for seven consecutive years or more are required to be transferred to IEPF. Accordingly, the Company had transferred 21,640 Equity Shares of the Paid-up Value of Re.1/- each belonging to 76 Members to IEPF within the prescribed time limit.
17. Members are requested to note that the unclaimed dividend amount for the FY ended on 31st March, 2018 (declared and paid in 2018) will be due for transfer to IEPF on 19th October, 2025. All the shares in respect of which dividend has not been claimed for 7 consecutive years or more shall be transferred by the Company to IEPF as per the provisions of Section 124(6) of the Companies Act, 2013 and the allied Rules framed thereunder. Further, the Company is also making its humble contribution to the 'Saksham Niveshak' campaign launched vide Circular bearing reference no. – Computer No.284174 & E-file no. 30/06/2025-IEPFA dated 16th July, 2025 issued by Investor Education and Protection Fund Authority, Ministry of Corporate Affairs, Government of India. The campaign cycle period began on 28th July, 2025 and shall continue till 6th November, 2025. We strongly encourage all the Shareholders to take advantage of this opportunity.
18. Further, pursuant to provisions of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended), the Company has uploaded details of unpaid and unclaimed dividend amounts lying with the Company as on 31st March, 2024 on its website at www.blinv.com and also on the website of the IEPF Authority. The said details as on 31st March, 2025 shall be uploaded after AGM within the time stipulated as per the said rules.
19. Further, Members are requested to note that in respect of dividend and shares transferred to IEPF, Members are entitled to claim the same from IEPF Authority by submitting an online application in the prescribed FORM IEPF-5 available on the website www.iepf.gov.in and sending a physical copy of the same duly signed by the claimant along with the requisite documents enumerated in Form IEPF-5 to the Nodal Officer of the Company at the Registered Office of the Company for verification of his/her claim.

The details of the Nodal Officer of the Company for IEPF are as under:

Name of Nodal Officer: - Shri Abhishek Lahoti, Company Secretary and Compliance Officer

Address: Balmer Lawrie Investments Limited, 21, Netaji Subhas Road, Kolkata-700 001

E-mail ID: lahoti.a@balmerlawrie.com

The claimants are advised to follow the process of claim stated in circular dated 20th August, 2024 issued by the IEPF Authority in this regard read with Rule 7 of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 (as amended) to acquire the letter in their favour indicating his/her entitlement to the shares from the Company before filing the claim to IEPF Authority.

20. Members are requested to take note of attached route map showing directions to reach the venue of AGM.
21. Securities and Exchange Board of India (SEBI) vide its Master Circular bearing reference no. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/91 dated 23rd June, 2025 had prescribed the Common and Simplified norms for processing investor's service request by RTAs and norms for furnishing PAN, KYC details and Nomination. As per the said Master Circular for RTAs, the security holder(s) whose folio(s) do not have PAN, Contact Details, Bank Account Details and Specimen Signature updated, shall be eligible:
- To lodge grievance or avail any service request from the RTA only after furnishing PAN and KYC details.
 - For any payment including dividend, interest or redemption payment in respect of such folios, only through electronic mode **with effect from 1st April, 2024** upon complying with the above requirements.

Further, all existing investors are encouraged, in their own interest, to provide 'choice of nomination' for ensuring smooth transmission of securities held by them. The formats for providing Nomination and Opting-

out of Nomination in case of Demat Account are provided as Annexure-35 and Annexure-36, respectively in aforesaid SEBI Master Circular.

The said Circular can be accessed at https://www.sebi.gov.in/legal/master-circulars/jun-2025/master-circular-for-registrars-to-an-issue-and-share-transfer-agents_94735.html

Members holding securities in physical mode, *inter-alia*, for registering/updating the KYC details and for the processing of various service requests are requested to kindly refer to the requisite forms stipulated in the aforesaid Master Circular. Accordingly, the shareholders are requested to kindly submit the requisite documents in the prescribed formats to the RTA.

As per proviso to Regulation 40(1) of Listing Regulations (as amended), requests for effecting transfer of securities in physical form shall not be processed unless the securities are held in the dematerialised form with a depository. Further, SEBI vide its Master Circular bearing reference no. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/91 dated 23rd June, 2025 had mandated Listed Companies to issue securities for the following investor service requests only in dematerialised form:

- (i) Issue of duplicate securities certificate;
- (ii) Claim from unclaimed suspense account;
- (iii) Renewal/exchange of securities certificate;
- (iv) Endorsement;
- (v) Sub-division/Splitting of securities certificate;
- (vi) Consolidation of securities certificates/folios;
- (vii) Transmission; and
- (viii) Transposition

In view of the above, Members are requested to consider dematerializing their shares held in physical form.

Further, SEBI vide its Circular bearing reference number SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/97 dated 2nd July, 2025 has opened a special window only for re-lodgement of transfer deeds, which were lodged prior to the deadline of 1st April, 2019 and rejected/returned/not attended to due to deficiency in the documents/process/or otherwise for a period of 6 (six) months from 7th July, 2025 till 6th January, 2026. We strongly encourage the concerned investors to take advantage of the special window.

22. Members are requested to submit their investor service requests at the earliest to C B Management Services Private Limited, Unit-Balmer Lawrie Investments Limited., the Registrar and Share Transfer Agent (RTA) of the Company in the prescribed format at:

Operations Office

Rasoi Court, 5th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001

Phone No. – 033 6906 6200

Email: rt@cbmsl.com

It may be noted that the particulars of the shareholder as on the cut-off date shall be taken into consideration for the purpose of providing entitlements.

Members are further requested:

- a) To note that Members who are holding Shares in dematerialized form, the Bank particulars registered with their respective Depository Participants (DPs) will be used by the Company for electronic credit/dispatch of dividend. The Company or its RTA cannot act on any request received directly from the Members holding Shares in dematerialized form for any change of bank particulars or bank mandates. Such changes are to be advised by the Members concerned to their respective DPs.
- b) To quote the ledger Folio or Client ID and DP ID numbers in all communications addressed either to the Company or to the RTA.
- c) Please note that Annual Report(s) shall not be distributed at the AGM venue;
- d) To submit Attendance Slip/show Entry Pass along with valid ID Proof at the entrance of the AGM venue.

23. Members who hold Shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to write to the Company's RTA, enclosing their Share Certificates to enable the Company to consolidate their holdings into a single folio.

24. In accordance with the provisions of Section 136 of the Companies Act, 2013, the Audited Accounts of its Subsidiary Company is placed on the website of the Company at www.blinv.com. Additionally, the Company will provide a copy of separate Audited Financial Statements in respect of its subsidiary Company to any shareholder of the Company on making requisition in writing to the Company Secretary and Compliance Officer at the Registered Office of the Company or at the office of Company's RTA.
25. **Green initiative:** The Members of the Company who have not registered their e-mail address/mobile number with the Company are requested to register their e-mail address/mobile number at the earliest for receiving all communications including Annual Report, Notices, etc. from the Company electronically.
26. Any person who is not a Member as on the cut-off date should treat this Notice for information only.
27. Any person, who becomes a Member of the Company after the dispatch of the Notice and holding shares as on cut-off day i.e., Tuesday, 16th September, 2025 (end of day), may obtain the login ID and password by sending a request at helpdesk.evoting@cdslindia.com. However, if he/she is already registered with NSDL or CDSL may kindly follow the instructions for e-voting stated in subsequent paras.
28. The voting rights of the Members shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date.
29. Shri Navin Kothari, Proprietor of M/s. N. K & Associates, Company Secretaries (Membership No. FCS 5935 and Certificate of Practice No. 3725) has been appointed as the Scrutinizer by the Board of Directors to scrutinize remote e-voting process before the AGM as well as e-voting at the AGM in a fair and transparent manner.
30. The Chairman shall at the AGM, after the end of discussion on the resolutions on which voting is to be held, allow voting with the assistance of the Scrutinizer for all those members who are present at the AGM but have not cast their votes by availing the remote e-voting facility.
31. The Scrutinizer shall immediately after the conclusion of voting at the AGM, will first count the votes cast at the meeting and thereafter unblock the votes cast through remote e-voting in the presence of at least two witnesses not in the employment of the Company and shall submit within 2 (two) working days of the conclusion of the AGM, a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing, who shall countersign the same and declare the result of the voting forthwith.
32. The Results will be declared within 2 (two) working days of the conclusion of AGM. The Results declared along with the Report of the scrutinizer shall be placed on the website of the Company www.blinv.com and on the website of CDSL at www.evotingindia.com immediately after the declaration of Result by the Chairman or a person authorized by him in writing. The results shall also be immediately forwarded to the BSE Limited, where the Equity shares of the Company are listed.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND VOTING AT THE AGM:-

The remote e-voting period begins on **Friday, 19th September, 2025 at 09:00 A.M.** and ends on **Monday, 22nd September, 2025 at 05:00 P.M.** The remote e-voting module shall be disabled by CDSL for voting thereafter. The Members whose names appear in the Register of Members/Beneficial Owners as on the cut-off date i.e. Tuesday, 16th September, 2025 (end of day), may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the **cut-off date**, being **Tuesday, 16th September, 2025 (end of day)**.

THE INTRUCTIONS FOR SHAREHOLDERS FOR REMOTE E-VOTING ARE AS UNDER:

- Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.
- Step 2:** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.
- The voting period begins on **Friday, 19th September, 2025 at 09:00 A.M.** and ends on **Monday, 22nd September, 2025 at 05:00 P.M.** During this period, shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of **Tuesday, 16th September, 2025 (end of day)** may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
 - Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.

- iii. In terms of Section 108 of the Companies Act, 2013 read with the Rule 20 of the Companies (Management and Administration) Rules, 2014, pursuant to Section VI – C of Securities and Exchange Board of India (SEBI) Master Circular bearing reference no. **SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 as amended by SEBI Circular bearing reference no. SEBI/HO/CFD/CFD-PoD/CIR/P/2024/185 dated 31st December, 2024**, as per Regulation 44 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), listed entities are required to provide remote e-voting facility to its shareholders, in respect of all shareholders' resolutions. However, it has been observed that the participation by the public non-institutional shareholders/retail shareholders is at a negligible level.

Currently, there are multiple e-voting service providers (ESPs) providing e-voting facility to listed entities in India. This necessitates registration on various ESPs and maintenance of multiple user IDs and passwords by the shareholders.

In order to increase the efficiency of the voting process, pursuant to a public consultation, it has been decided to enable e-voting to **all the demat account holders, by way of a single login credential, through their demat accounts/websites of Depositories/Depository Participants**. Demat account holders would be able to cast their vote without having to register again with the ESPs, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

Step 1: Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- iv. In terms of pursuant to Section VI – C of SEBI Master Circular bearing reference no. **SEBI/HO/CFD/PoD2/CIR/P/0155 dated 11th November, 2024 as amended by SEBI Circular bearing reference no. SEBI/HO/CFD/CFD-PoD/CIR/P/2024/185 dated 31st December, 2024**, on e-voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and e-mail Id in their demat accounts in order to access e-voting facility.

Pursuant to aforesaid SEBI Circulars, Login method for e-Voting **for Individual shareholders holding securities in Demat mode CDSL/NSDL** is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	<ol style="list-style-type: none"> 1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & My Easi New (Token) Tab. 2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. 3) If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & My Easi New (Token) Tab and then click on registration option. 4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN from a e-voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & E-mail as recorded in the Demat Account. After successful authentication, user will be able to see the e-voting option, where the evoting is in progress and also able to directly access the system of all e-voting Service Providers.

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL Depository	<ol style="list-style-type: none"> 1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: https://eservices.nsdl.com either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-voting services. Click on “Access to e-voting” under e-voting services and you will be able to see e-voting page. Click on company name or ESP name and you will be re-directed to ESP website for casting your vote during the remote e-Voting period. 2) If the user is not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS “Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site, wherein, you can see e-Voting page. Click on company name or e-voting service provider name and you will be redirected to e-voting service provider website for casting your vote during the remote e-voting period. 4) For OTP based login, you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp. You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site, wherein, you can see e-voting page. Click on company name or e-voting service provider name and you will be re-directed to e-voting service provider website for casting your vote during the remote e-voting period.
Individual Shareholders (holding securities in demat mode) login through their Depository Participants (DP)	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-voting facility. After Successful login, you will be able to see e-voting option. Once you click on e-voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein, you can see e-voting feature. Click on company name or ESP name and you will be redirected to ESP website for casting your vote during the remote e-voting period.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911
Individual Shareholders holding securities in Demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at: 022 - 4886 7000 and 022 - 2499 7000

Step 2 : Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

v. Login method for e-Voting and for **Physical shareholders and shareholders other than individual holding in Demat form.**

- 1) The shareholders should log on to the e-voting website www.evotingindia.com.
- 2) Click on “Shareholders” module.
- 3) Now enter your User ID:
 - a. For CDSL: 16 digits beneficiary ID,
 - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,
 - c. Shareholders holding shares in Physical Form should enter Folio Number registered with the Company.
- 4) Next enter the Image Verification as displayed and Click on Login.
- 5) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier e-voting of any company, then your existing password is to be used.
- 6) If you are a first-time user follow the steps given below:

	For Physical shareholders and other than individual shareholders holding shares in Demat
PAN	Enter your 10-digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) <ul style="list-style-type: none"> Shareholders who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number sent by Company/RTA or contact Company/RTA.
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the Company records in order to login. <ul style="list-style-type: none"> If both the details are not recorded with the Depository or Company, please enter the member id / folio number in the Dividend Bank details field.

- vi. After entering these details appropriately, click on “SUBMIT” tab.
- vii. Shareholders holding shares in physical form will then directly reach the Company selection screen. However, shareholders holding shares in demat form will now reach ‘Password Creation’ menu wherein, they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other Company on which they are eligible to vote, provided that Company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- viii. For shareholders holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- ix. Click on the EVSN for the “Balmer Lawrie Investments Limited” on which you choose to vote.
- x. On the voting page, you will see “RESOLUTION DESCRIPTION” and against the same the option “YES/NO” for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- xi. Click on the “RESOLUTIONS FILE LINK” if you wish to view the entire Resolution details.
- xii. After selecting the resolution, you have decided to vote on, click on “SUBMIT”. A confirmation box will be displayed. If you wish to confirm your vote, click on “OK”, else to change your vote, click on “CANCEL” and accordingly modify your vote.
- xiii. Once you “CONFIRM” your vote on the resolution, you will not be allowed to modify your vote.
- xiv. You can also take a print of the votes cast by clicking on “Click here to print” option on the Voting page.

- xv. If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- xvi. There is also an optional provision to upload Board Resolution (BR) / Power of Attorney (POA) if any uploaded, which will be made available to scrutinizer for verification.
- xvii. **Additional Facility for Non – Individual Shareholders and Custodians – For Remote E-Voting only.**
- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI, etc.) and Custodians are required to log on to www.evotingindia.com and register themselves in the “Corporates” module.
 - A scanned copy of the Registration Form bearing the stamp and sign of the entity should be e-mailed to helpdesk.evoting@cdslindia.com.
 - After receiving the login details, a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
 - The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
 - It is Mandatory that, a scanned copy of the BR and POA which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
 - Alternatively, Non-Individual shareholders are required mandatorily to send the relevant Board Resolution/ Authority letter, etc. together with attested signature of the duly authorised signatory who are authorised to vote to the Scrutinizer Shri Navin Kothari, Practicing Company Secretary at kothari.navin@yahoo.com and to the Company at the e-mail address viz; lahoti.a@balmerlawrie.com , if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

Process for registration of e-mail address for obtaining Annual Report for e-voting and updation of bank account mandate for receipt of dividend:

Physical Holding	<p>Based on SEBI Master Circular bearing reference no. SEBI/HO/MIRSD/MIRSD-PoD/P/CIR/2025/91 dated 23rd June, 2025, all holders of securities in physical folio in listed companies are required to furnish PAN, Nomination, Contact details, Bank A/c details and Specimen signature for their corresponding folio numbers.</p> <p>Accordingly, all holders of physical securities in listed companies are requested to <i>inter-alia</i> register the postal address with PIN for their corresponding folio numbers. It shall be mandatory for the security holders to provide mobile number. Moreover, to avail online services, the security holders can register e-mail ID. Holder can register/update the contact details through submitting the requisite ISR form along with the supporting documents.</p> <p>Form ISR 1 can be obtained by following the link: https://www.blinv.com/admin/uploads/Point_1.pdf</p> <p>ISR Form(s) and the supporting documents can be provided by any one of the following modes:</p> <p>a) Through ‘In Person Verification’ (IPV): the authorized person of the RTA shall verify the original documents furnished by the investor and retain copy(ies) with IPV stamping with date and initials; or</p>
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Physical Holding	<p>b) Through hard copies which are self-attested, which can be shared on the address below:</p> <p>Name: M/s. C B Management Services Private Limited Address: Rasoi Court, 5th Floor, 20, Sir R.N. Mukherjee Road, Kolkata-700001 or</p> <p>Detailed FAQ can be found on the link: https://cbmsl.com/public/uploads/services/pdf/SEBI_FAQ.pdf</p> <p>Bank account details (Bank and Branch name, bank account number, IFS code)</p> <p>All holders of physical securities in listed companies shall register the bank account details for their corresponding folio numbers. Upon processing of request for registration/updation of bank details through Form ISR – 1, the RTA shall, suo-moto, generate request to the Company's bankers to pay electronically, all the moneys of / payments to the holder that were previously unclaimed / unsuccessful.</p>
Demat Holding	<p>Please contact your Depository Participant (DP) and register your email address and bank account details in your demat account, as per the process advised by your DP.</p>

If you have any queries or issues regarding e-voting from the CDSL e-voting System, you can write an email to helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 21 09911.

All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, Central Depository Services (India) Limited, A Wing, 25th Floor, Marathon Futurex, Mafatlal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an e-mail to helpdesk.evoting@cdslindia.com or call toll free no. 1800 21 09911.

Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 [Forming Part of the Notice to the Members] and additional information as required under Regulation 36(5) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations') and Para 1.2.5 of Secretarial Standard on General Meetings ("SS-2")

Item No. 5: Appointment of M/s. Minu Tulsian & Co., Company Secretaries, a peer reviewed firm as the Secretarial Auditor of the Company from Financial Year 2025-26 to Financial Year 2029-30:

In accordance with Section 204 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 and Regulation 24A of the Listing Regulations and other applicable statutory provisions framed in this regard, the Board at its Meeting held on 13th August, 2025, based on the recommendation of the Audit Committee, had approved the appointment of M/s. Minu Tulsian & Co., Company Secretaries, a peer reviewed firm (Peer Review Certificate No.: 1588/2021) as Secretarial Auditor of the Company for a term of 5 (five) years commencing from Financial Year 2025-26 till Financial Year 2029-30 and to furnish a report in Form No. MR-3 at a remuneration as enumerated hereunder:

Sl. No.	Financial Year	Amount (in Rs.) (Exclusive of GST and inclusive of all out of pocket expenses)
1.	2025-26	20,000
2.	2026-27	20,000
3.	2027-28	20,000
4.	2028-29	25,000
5.	2029-30	25,000

M/s. Minu Tulsian & Co., Company Secretaries had given their consent to act as Secretarial Auditor of the

Balmer Lawrie Investments Limited

CIN: L65999WB2001GOI093759

Company and confirmed that the aforesaid appointment (if approved) would be within the limits specified by Institute of Company Secretaries of India (ICSI). Furthermore, in terms of Listing Regulations, M/s. Minu Tulsian & Co., Company Secretaries has provided a confirmation that they have subjected themselves to the peer review process of the ICSI and hold a valid peer review certificate.

Information as per Regulation 36(5) and of the Listing Regulations

Any material change in the fee payable to such auditor from that paid to the outgoing auditor along with the rationale for such change – As compared to the previous Financial Year 2024-25, the fee for the Secretarial Auditor as proposed above has increased. However, while the fee is lowest amongst the various competing quotations received from other Peer Reviewed Practicing Company Secretaries, it shall also be pertinent to state that owing to recent increase in periodicity and quantum of amendments in the applicable statutes, the scope of the audit assignment and complexity of compliance has increased manifold and considering the fact that the assignment is being awarded for a period of 5 (five) years, the scope of audit and complexity of compliance is expected to only further increase over the period of time. Further, SEBI has also imposed various restriction on the business association of the Secretarial Auditor of the Company by issuing the list of services that a Secretarial Auditor cannot render to the Company, which shall further lead to a marginal decrease in the prospective revenue which may have generated by the Secretarial Auditor by offering a pool of other services to the Company over the period of 5 (five) years.

Basis of recommendation for appointment – M/s. Minu Tulsian & Co. was established in the year 2010. The Firm is associated with various professional services and a peer reviewed firm.

M/s. Minu Tulsian & Co., Company Secretaries vide their letter dated 1st August, 2025 have confirmed that they are qualified and eligible to be appointed as the Secretarial Auditor of the Company in terms of all the applicable provisions of the relevant statutes framed in this regard. The fairness of fee charged by M/s. Minu Tulsian & Co. has been established by the competing quotes received in this regard.

Based on the above factors, the resolution was recommended by the Audit Committee and approved by the Board of Directors and is recommended to the shareholders for their approval.

None of the Directors or Key Managerial Personnel of the Company and their relatives are concerned or interested, financially or otherwise, in this Ordinary Resolution.

The Board recommends the appointment of M/s. Minu Tulsian & Co., Company Secretaries, a peer reviewed firm as the Secretarial Auditor, as set out in Resolution no. 5 of the Notice for approval by the Members as an Ordinary Resolution.

The particulars of the Director who are proposed to be re-appointed at the 24th Annual General Meeting to be held on Tuesday, 23rd September, 2025 as required under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and para 1.2.5 of Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India are given below:

Particulars	Shri Samir Kumar Mohanty Government Nominee Director (DIN: 10404198)
Date of Birth	18 th July, 1966
Date of first Appointment on the Board of Balmer Lawrie Investments Limited	7 th December, 2023
Date of appointment / last re-appointment at the Annual General Meeting	26 th September, 2024
Qualifications	Shri Samir Kumar Mohanty is a B.A. in Economics Honours from Utkal University and PGDBM from NIFM.

Balmer Lawrie Investments Limited

CIN: L65999WB2001GOI093759

Particulars	Shri Samir Kumar Mohanty Government Nominee Director (DIN: 10404198)
A brief resume of director/Nature of Expertise in Specific Functional areas (including experience)	Shri Samir Kumar Mohanty is an officer of Central Secretariat Service. Presently, he is working as Deputy Secretary in the Ministry of Petroleum and Natural Gas (MoPNG). Before his appointment in MoPNG, he has worked as State Director, Khadi and Village Industries Commission, Bhubaneswar and Director (Finance), Prasar Bharati under Ministry of Information and Broadcasting. Prior to that, he has worked as under Secretary/Section officer in Department of Economic Affairs, Department of Personnel and Training and Ministry of Home Affairs.
Terms and Conditions of re-appointment	As contained in Letter No.- CA-31032/1/2021-PNG- 37493 dated 7 th December, 2023 received from the Ministry of Petroleum and Natural Gas, Government of India.
Details of Remuneration last drawn	Nil
Details of Remuneration sought to be paid	No Remuneration or sitting fees is proposed to be paid to the Director.
No. of meetings of Balmer Lawrie Investments Limited attended during the FY 2024-25	6 (Six)
Shareholding of the Director in Balmer Lawrie Investments Limited	Nil
Relationship with other Directors, Manager and Key Managerial Personnel of the Company.	None
Directorship on the Board of other Companies / offices held in other Companies.	Biecco Lawrie Limited, Government Nominee Director
Membership/ Chairmanship of Committee(s) of Balmer Lawrie Investments Limited	1. Audit Committee- Member 2. Nomination and Remuneration Committee- Member 3. Stakeholders Relationship Committee- Member 4. Corporate Social Responsibility Committee- Member
Membership/Chairmanship of Committee(s) of the Board of other Companies	Nil
Names of Listed entities from which the Director has resigned in the past three years	Nil

Note: Shri Samir Kumar Mohanty (DIN: 10404198) retires by rotation and being eligible offers himself for re-appointment.

Registered Office:

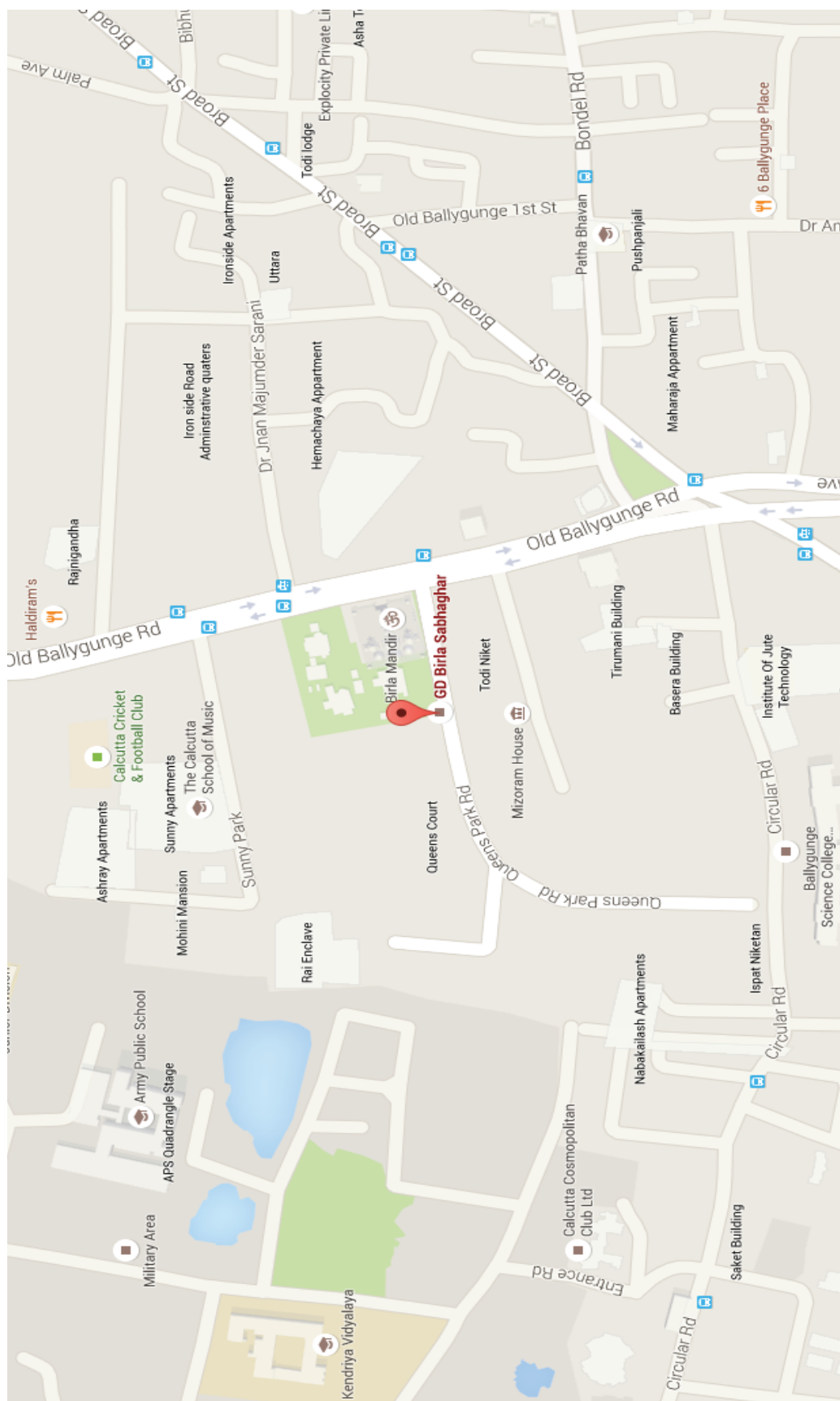
21, Netaji Subhas Road
Kolkata - 700 001.

Date: 13th August, 2025
Place: Kolkata

**By Order of the Board of Directors
Balmer Lawrie Investments Ltd.**

**Abhishek Lahoti
Company Secretary & Compliance Officer
ACS - 25141**

AGM VENUE ROUTE MAP



**BALMER LAWRIE INVESTMENTS LIMITED**

(A Govt. of India Enterprise)

Registered Office: 21, Netaji Subhas Road, Kolkata- 700001

CIN: L65999WB2001GOI93759

Telephone No: 033 2222 5227,

Email: lahoti.a@balmerlawrie.com,Website: www.blinv.com**Form No. MGT-11****Proxy Form**

[Pursuant to Section 105(6) of the Companies Act, 2013 and Rule 19(3) of the Companies (Management and Administration) Rules, 2014]

CIN:	L65999WB2001GOI93759
Name of the Company:	Balmer Lawrie Investments Limited
Registered Office:	21, Netaji Subhas Road, Kolkata 700001
Name of the Member(s):	
Registered address:	
E-mail Id:	
Folio No./Client Id:	
DP ID:	

I/We, being the Member(s) of _____ shares of the above named Company, hereby appoint

1.	Name		
	Address		
	E-mail Id	Signature	
	Or failing him		
2.	Name		
	Address		
	E-mail Id	Signature	
	Or failing him		
3.	Name		
	Address		
	E-mail Id	Signature	

as my/our proxy to attend and vote (on a poll) for me/us and on my/our behalf at the 24th Annual General Meeting of the Company, to be held on the 23rd day of September, 2025 at 4:00 P.M. Ghanshyam Das Birla Sabhagar, 29, Ashutosh Choudhry Avenue, Kolkata-700019. and at any adjournment thereof in respect of such resolutions as are indicated below:



BALMER LAWRIE INVESTMENTS LIMITED

(A Govt. of India Enterprise)

Registered Office: 21, Netaji Subhas Road, Kolkata- 700001

CIN: L65999WB2001GOI93759

Telephone No: 033 2222 5227,

Email: lahoti.a@balmerlawrie.com,

Website: www.blinv.com

Resolution No.

1. To consider and adopt the Audited Financial Statements of the Company (both Standalone and Consolidated) for the Financial Year ended on 31st March, 2025 together with the Reports of the Board of Directors and Auditors thereon and other Statements attached thereto along with the Comments of Comptroller and Auditor General of India thereon.
2. To declare dividend for the Financial Year ended on 31st March, 2025.
3. To appoint a Director in place of Shri Samir Kumar Mohanty (DIN: 10404198), a Director who retires by rotation and being eligible, offers himself for re-appointment.
4. To fix the remuneration of the Statutory Auditors of the Company for the Financial Year 2025-26.
5. Appointment of M/s. Minu Tulsian & Co., Company Secretaries, a Peer Reviewed Firm as the Secretarial Auditor of the Company from Financial Year 2025-26 to Financial Year 2029-30.

Signed this _____ day of _____ 2025

Signature of shareholder _____

Signature of Proxy holder(s)

Affix
Revenue
Stamp

Note: This form of proxy in order to be effective should be duly filled, stamped and deposited at the Registered Office of the Company, not less than 48 hours before the commencement of the Meeting.

**BALMER LAWRIE INVESTMENTS LIMITED**

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Registered Office: 21, Netaji Subhas Road, Kolkata- 700001

CIN: L65999WB2001GOI93759

Telephone No: 033 2222 5227,

Email: lahoti.a@balmerlawrie.com,Website: www.blinv.com**ATTENDANCE SLIP**

24TH ANNUAL GENERAL MEETING ('AGM')
TUESDAY 23RD SEPTEMBER, 2025 AT 4:00 P.M.

Regd.Folio No./DP-ID & Client ID:**Name:****Address:****Shareholder/Proxy/Authorised Representative:****No. of Shares held:**

Member/proxy/Authorised Representative who wishes to attend the meeting, must bring this duly filled in Attendance Slip and have it over at the entrance of Ghanshyam Das Birla Sabhagar, 29, Ashutosh Choudhry Avenue, Kolkata-7000019.

The Company will not distribute Annual Report(s) at the AGM Venue

I We hereby record my/our presence at the 24th AGM of the Company being held on Tuesday 23rd September, 2025 at 4:00P.M at Ghanshyam Das Birla Sabhagar, 29, Ashutosh Choudhry Avenue, Kolkata - 7000019 or any adjournment thereof.

Please Sign here: _____

BALMER LAWRIE INVESTMENTS LIMITED

(A Govt. of India Enterprise)

Registered Office: 21, Netaji Subhas Road, Kolkata- 700001

CIN: L65999WB2001GOI93759

Telephone No: 033 2222 5227,

Email: lahoti.a@balmerlawrie.com,Website: www.blinv.com**ENTRY PASS**

IF YOU WISH TO ATTEND THE 24th ANNUAL GENERAL MEETING, AS A **SHAREHOLDER/PROXY/AUTHORISED REPRESENTATIVE**, PLEASE PRESENT THIS PASS AT THE ENTRANCE OF GHANSHYAM DAS BIRLA BIRLA SABHAGAR, 29, ASHUTOSH CHOUDHRY AVENUE, KOLKATA-700 019 AND RETAIN THIS PASS TILL THE END OF THE MEETING.

Regd. Folio No./DP-ID/Client ID:**No. of shares held:**